

1.0 Message from the Mayor and Chief Executive

(HE RETA MAI TE KOROMATUA ME TE RANGATIRA KAIWHAKAHAERE)

2008/09 saw some key milestones achieved in the city; this occurred during challenging times as the effects of the economic downturn were experienced throughout the community.

The financial ramifications of the downturn have impacted considerably on New Zealand's overall growth. This has filtered through to local economies including council operations. Many of the costs that impact directly on Council's operations have also increased significantly over recent years, particularly those around labour, construction and materials. Council has had to make some careful decisions during the past year to ensure a balance between minimising costs and continuing to provide for the city's future.

Despite the economic climate and tight operating budgets, much has been achieved in 2008/09 towards Council's long-term vision for a Vibrant Hamilton. The vision is about investing in people; creating identity and prosperity; and protecting our future. This Annual Report provides an overview of how Council has worked towards a Vibrant Hamilton in 2008/09.

Strategy Development and Implementation

In partnership with key stakeholders, work has continued on developing and implementing the eight City Strategies. The Environmental Sustainability, Economic Development and Hamilton Urban Growth Strategies were signed off in 2008/09, and significant progress has also been made towards finalising the Access Hamilton and Active Communities strategies.

Council and its partners also signed off *FutureProof* - a Strategy covering the administrative areas of Hamilton, Waikato and Waipa District Councils and the associated area of Environment Waikato.

FutureProof sets out how these councils will manage population growth and land use for this area over the next 50 years. The aim is to create a subregion with a diverse and vibrant metropolitan centre linked to thriving towns and rural communities - offering choices for living, working, investing and visiting.

The strategy will assist with the protection of natural environments, landscapes and heritage sites as well as ensuring the partners work closely with Tangata Whenua to help restore the health of the Waikato River. Infrastructure will be well planned for the future to ensure it is affordable, efficient and able to cope with growth as and when it occurs.

Vibrant Public Places

A quality urban environment and a strong and connected city heart are paramount to the city's future development. Some key projects were approved, commenced and completed during the past year.

Completion of the first stage of the CityHeart revitalisation works saw Victoria Street transformed into a pedestrian-friendly area, complete with permanent one-laning of traffic in each direction, widened central median 'havens', enhanced lighting and fresh landscaping. The Victoria Street upgrade is part of the larger CityHeart project, which is Council's response to the development of the city centre as part of the city's long-term planning.

The Verandah at Hamilton Lake, a stunning new café and function centre, was completed and opened for business. The new facility offers a diverse range of

services and is already a popular venue for families, social and business groups alike. The redeveloped building is in line with the principles of the CityScope urban design strategy; contemporary and iconic as well as fitting in with the natural lakeside environment.

The final decision was made to proceed with the Claudelands redevelopment. There is strong community support for this exciting project, which is expected to attract over \$30 million each year in the city. The main contract for construction of the 5,000 capacity indoor arena was also awarded, following an extensive tender and vendor proposal evaluation process. Physical works on the indoor arena began in July 2009.

“a quality urban environment and a strong and connected city heart”

Council also delivered on the many projects and programmes in its 2008/09 work programme, ranging from transportation and water related infrastructure to recreation and social amenities. A total of \$276 million was spent in the 2008/09 financial year on capital and operating costs. Section 5.0 of this Annual Report provides further information on some of the key projects, programmes and initiatives across the different activities of Council.

Changes Signalled for Local Government

Discussions have been taking place over recent months around the future role and organisation of local government within the region - there appears to be significant public interest in amalgamation of certain councils. In general Council is supportive of this move - it makes sense to think about

amalgamation where there is a real sense of shared interest between affected communities. The people of Waipa District, Waikato District and Hamilton City have a strong connection and Council feels that a well worked proposal for amalgamation between these councils would receive public support.

Council would like to see specific achievable amalgamation proposals made available to the community before the end of 2009 so that well-informed discussions can begin. If the terms of amalgamation can be agreed to before the October 2010 local authority elections, the following three year term can then be used to begin aligning operations of the three councils in time for election of a new council in October 2013.

Looking Forward — the Next 10 Years

A full review of Hamilton's District Plan commenced in 2009/10, with the review process aiming to better align the District Plan with the principles of the eight City Strategies. A parallel review of the Hamilton City Development Manual (which sets out standards for physical works undertaken by private developers providing or connecting to Council infrastructure) will also be undertaken to achieve development standards that include a range of environmentally sustainable design and development mechanisms.

The 2009/10 financial year marks the beginning of Council's 2009-19 LTCCP - a plan that balances community expectations with affordability in these tough economic times. The plan makes funding provision of just over \$1 billion for capital projects over the next 10 years (as well as \$2.28 billion for operating and maintenance costs).

“listening to the community”

In developing the LTCCP Council focused on listening to the community and making decisions that reflect people's wishes and aspirations. A range of projects supported by the community were approved by Council, including the Claudelands Events Centre redevelopment, additional funding for construction of a hydrotherapy pool at Waterworld, funding towards Waiwhakareke Natural Heritage Park, annual funding for public art, and support for the formation of a Business Improvement District Programme that will assist in revitalising and adding vibrancy to the central city.

“internationally recognised credit rating”

To ensure even greater discipline of its financial management and decision-making, Council applied for and was recently awarded an internationally recognised credit rating of AA- by Fitch Ratings, one of the top three credit rating agencies in the world.



Bob Simcock
HAMILTON MAYOR

Achieving such a good rating is a significant milestone. It will provide Council with greater access to more competitive borrowing rates and provide more flexibility when raising loans (including potentially cheaper loan funding).

Council will continue to monitor and analyse the economic climate in which it operates, and may need to look at reassessing parts of its 10 year programme of works if current conditions deteriorate.

In Remembrance of Kaumātua Hare Puke

Sadly, Hare Puke, Council's much-loved and respected Kaumātua, passed away in November 2008. Hare was a great leader in every regard. His wisdom and knowledge will be irreplaceable, his warmth and friendship will nourish us for years to come.

*E te Rangatira Hare ahakoa e ngaro ana koe,
E kore matou te Kaunihera o Kirikiriroa e wareware ki a koe.*

*Hare even though you are lost from us,
We the Council will never forget you.*



Michael Redman
CHIEF EXECUTIVE

1.0 He Karere mai Te Koromatua me Te Kaiwhakahaere Matua

Mai i Te tau 2008 ki Te tau 2009, i tutuki etahi o ngā tumanako nui i Te kaunihera o Kirikiriroa, ahakoa, ngā pikinga me ngā hekenga o te wa, kei te ū tonu ki nga haponi o taua takiwa.

Na te heke iho o nga putea rara I raru ai te whenua o Aotearoa, hei uaua te anga whakamua me te whakarewa ake nga hiahia hei whakatipu ake nga tumanako a te kaunihera o Kirikiriroa. Ko nga putea hei tautoko I nga wawata a te kaunihera, etahi, o nga tino raru kei te taami I aua hiahia mai I nga tau kua mahue ake nei.

Ko nga wahanga kei te pokia I eneki raru, ara, ko nga roopu mahi, ko nga kai-hanga me nga rawa hoki hei whakatutuki I aua mahi.

I nga tau kua mahua ake nei I aata titiro te kaunihera me pehea te anga whakamua kia ea te nuinga a wa ratou wawata me te whakahaere totika hoki I te taone o Kirikiriroa.

Ahakoa, ngā raru me nga uauatanga o te wā, i tutuki pai toonu te nuinga o nga hiahia me nga whainga a te kaunihera hei kawē whakamua I nga moemoea.

Ko te tirohanga whanui a te kaunihera ko te whaka-whanui me te whaka-rangatira ake i to tatou haponi.

Ko te ripoata a tau hei whaka-atu nga mahi a te kaunihera kia kanapanapa te taone o Hamutana I roto I te tau 2008/2009.

Te Rautaki Whakahāngaitanga me ngā Kimihanga.

Kua aro ngatahi te kaunihera nei me te roopu whakahaere kia āta tiitiro ki ngā whiringa e waru. Kua hainatia i nga tau 2008/2009 nga kimihanga a te roopu Rōnaki Taiao, te roopu Whaneke Ohanga, me te roopu Rautaki Whaka-tipu Taone, me te whakahaere tika kia ea me te

whaka-kapi hoki i te Ara o Kirikiriroa me te Haponi Rautaki.

Kua whakae te kaunihera me aana roopu tautoko ki te whaka-tinana te kaupapa Future Proof- a Strategy hei kawē i nga mahi whakahaere mai te rohe kaunihera a Kirikiriroa, a Waikato, a Waipā me te rōpu Kaitiaki Taiao o Waikato.

Kei roto i nga Whakaponotanga-a-mea-ake nei (Future Proof) nga whakaritenga kia āta tirohia ngā tupuranga kei te tipu ake me nga mahinga a whenua i roto i nga tau rima te kau kei mua i wa tatou aroaro. Ko te tino whainga, kia whakaritea he takiwā he tautoko i nga hiahia a te iwi me nga haponi hoki o aua wahi.

Kia whai wahanga te iwi o aua rohe ki te whakapau tika i wa ratou moni, te kimi mahi totika, me te manaaki i nga turuhi whakaeke hoki.

Ko te tirohanga whanui ko te tiaki pai me te manaaki tika i te taiao, nga wahi tapu, nga whenua me nga whare tawhito, e pupuri nei te mauri o te whenua nei. I whakaritea ki mahi tahi te kaunihera i te taha o te iwi tuturu o eneki whenua, ko te kaupapa hei whaka-ora mai te hauora o te Awa O Waikato.

Ka whakatakotohia he mahere mahi hei kawē whakamua i te tipuranga a te taone nei.

Waahi Miharo

He waahi tino whakapaipai te tumanako o te kaunihera kia hono tika atu ki te pu-manawa tonu o te Taone nei.

Ko etahi o nga mahi I whakaritea I whakaeatia e te hui i te hui kua mahua ake nei.

Ko ea etahi engari ko etahi kei te whanga toonu.

Kua oti pai ngā tinihanga o te wahanga tuatahi ki te Manawa-o-te-Taone (CityHeart) me te whakapaipaitanga o nga waahi whakawhitianga.

Kotahi te huarahi mo nga waka ia huarahi, ko whaka-whanuitia etahi o nga papa huarahi, kua muramura mai nga reiti hou, me te ono I etahi rakau, otaota hou hei whaka-aatahua I te taone.

Ko te Tiriti o Wikitoria tetahi o nga tino wawata hei whaka-kapitanga ma te kaunihera.

Te Mahau Hou kei te roto o Hamutana.

E miharo ana te kaunihera nei, i te mea, kua tūwherangia te wharekai hou kei nga tahataha o Rotoroa e kī ana, ko 'Te Mahau'. He whare hei mahuru i nga tāngata e haeremai ana ki reira, ara, nga turuhi, me te mea anō hoki, he wāhi pai mā te marea. Rite tonu te whakapaipai o te whare nei ki ngā whaingā o te kaunihera.

Kua tutuki hoki ngā whakaritenga mō te whakahoutanga o nga whare kei Claudelands. He kaupapa i wanangatia e te mininga i runga anō i te mōhio, e tautoko ana te hāpori whānui. E tata ana ki te toru tekau miriona tāra kua uru mai ki rō tāone na te whakahounga o te whare nei, ā, he whare hoki mā te tini me te mano. Kua timata kētia ngā mahi i te marama o Hōngongoi 2009.

**“He tāone
kairangi taiao, he
tāone hononga
pakari ki toona
pumanawa.”**

Kua tutuki pai te nuinga o nga whakatakotoranga mahi mō ngā tau kua pāhemo ake nei, ā, ko ngā waka kawē tangata, tae noa ki ngā wāhi hei mahi i nga mahi a rehia, tae noa atu ki te aata titiro ki te wai hei whangai i te taone nei. \$276 miriona i whakapaoua i te tau 2008/2009.

I roto i te ripoata a tau mai i te wahanga 5.0 o te ripoata a tau hei whakaatu atu i pau pehea te rahi o nga putea moni nei.

He Tirohanga Hou kei mua i te aroaro o te Kawana.

Kua timatahia nga korero mai nga marama kua mahua ake nei kei te anga pehea nga kaunihera o ia rohe, o ia takiwa mai i Aotearoa whanui nei.

Ki etahai tirohanga a etahi roopu me honohono tika nga kaunihera ki etahi atu. Ki ta te kaunihera matua he huarahi pai tenei ki te hono atu ki etahi ati hei whakapakari ke atu i etahi o nga hāpori.

Te iwi o te rohe o Waipa, o Waikato, me te taone o Kirikiriroa, ki nga korero he hononga ta ratou ki a ratou ana me te ki ano kei muri te iwi whanui ia ratou hei tautoko i tenei kaupapa.

Ko te hiahia a te kaunihera kia whakatakotohia tetahi mahere hei whakaatu me pehea te whakarite i tetahi kaupapa hei hononga me te whakakotahi i nga kaunihera i te mutunga o te tau 2009. Nā runga i tēra whakaaro, ka whai ake ko ngā whakatakotoranga ā kaupapa me ngā pōtitanga o te tau 2010, kia āta panuku ai te kaupapa nei tae atu ki te marama o Whiringa ā Nuku hei te tau 2013, te kōwhiringa pooti o te kaunihera hou.

He Tirohanga mo nga tekau tau kei mua ia tatou.

Ka arotakitia te rohe whakatakoto mahere o Hamutana, timata mai i nga tau 2009/2010 nga tirohanga hei whakahangai nga mahere a rohe ki nga whaingā a te tirohanga tokowaru a nga . Kia eke ki ta te Pukapuka Hanga taone, ko ia hoki te kai-whakatakoto mahere mo te hunga hanga etahi ahuatanga hou. Ka titiro whanui ano hoki te kaunihera ki etahi atu mahinga hoahoa (design) me etahi atu tirohanga hanga.

E tohu ana nga tau 2009/10 i te timatatanga o te whaingā a te kaunihera mo te tau 2009 LTCCP, ā, i roto tonu i ngā ahuatanga o te wā ngā whaingā kia whakatautika ngā tumanako ā te hāpori ki ngā utunga.

Atu i te \$1 piriona tāra te puna putea mō ēnei mahi ki nga tekau tau, tu atu i tera ko te \$2.28 piriona mo nga mahi whakahaere i nga kaupapa nei.

“Whakarongo aana ki nga haponi”

Mai i te hanga i te LTCCP ko te tirohanga ma te kaunihera ko te aata whakaronga ki nga haponi me te titiro ki te wairua o nga hiahia a te iwi whanui tonu. Ko te kaupapa e pa ana kia Claudelands me etahi o nga wawatatanga e korerohia a ra no atu etahi putea hei whaka-tu me te whaka-ara mai i te hydrotherapy awa kei Te Aowai, putea mo Waiwhakareke Natural Heritage Park, putea ia tau mo te whare whakaatu i nga mahi toi, putea hei tautoko hei whakaatu i te Business Improvement District Program hei whak-hanhana ake i nga mahi o te taone.

“Te tohu pai huri noa i te Ao”



Bob Simcock
TE KOROMATUA O KIRIKIROA

Na te tino whakapau tika a te kaunihera i nga putea moni i riro mai ia ratou, i hoatutia te tohu hei whakaatu i wa ratou pukenga. Ko te taonga nei ko te AA-Fitch ratings, ko tetahi o nga roopu tokotoru o te ao whanui te kai tuku i tenei taonga.

Nā tēnei whiwhinga, e hāpai, kia ngawari ke ake te inoi moni a te kaunihera ki te hunga tuku moni. Hei whakatipu i te whakawhanaungatanga me te whakapono ki wa ratou mahi.

Ka aata turuki tika toonu te kaunihera i aana mahere mahi me te wawata kia noho tika toonu ki runga i te ara tika. Engari, me atā tiro tiro tonu ki ngā pikinga me ngā hekenga o te moni i ngā tau kei te haere mai, inā, kua raru te moni, kua raru hoki ngā ā mātou whaingā.

He whakamāumaharatanga ki a Hare Puke
E tangi tonu te ngākau mo tō mātou kaumaatua a Hare Puke i hinga i te marama o Whiringa a Rangi i tērā tau. He tino tohunga te kaumaatua nei, i te mea, he mana tō āna kupu, ā, mai i tērā wā tae atu ki ngā tau kei te haere mai, e mau tonu mātou ki ōna kupu ohāki me tōna aroha ki te tangata.

*E te Rangatira Hare ahakoa e ngaro ana koe,
E kore matou te Kaunihera o Kirikiriroa e wareware ki a koe.*



Michael Redman
TE KAIWHAKAHAERE MATUA